



FOUR SEASONS HOTEL
Ritz
Lisbon

United Nations Global Compact

Two United Nations Plaza

New York, NY 10017

USA

Lisbon, 15th July 2013

Subject: COP. UN Global Compact Grace Letter

Dear Mr. Ban Ki-Moon,

We Ritz Four Seasons Hotel Lisbon confirm our support for the ten principles of the Global Compact regarding human rights, labor, environment and anti-corruption. We are committed to make Global Compact and its principles part of our company's strategy, culture and day-by-day operations.

Hereby we have a delay on the creation of our COP, please accept this letter as our organization compromise in order to extend the period for our COP in reference to our participation in the Global Compact.

We appreciate the consideration given to our request and we are pleased to continue supporting the Global Compact,

Best Regards

Mauro Governato

General Manager

Gonçalo Gonçalves

Contact Point